

From: Andrew Ireland, Corporate Director, Social Care Health and Wellbeing

To: Peter Oakford, Cabinet Member for Specialist Children's Services

Date: 23 February 2015

Decision No: 15/00006

Subject: **CHILDREN'S EMOTIONAL WELLBEING AND MENTAL HEALTH SERVICES**

Classification: Unrestricted

Previous Pathway Children's Social Care and Health Cabinet Committee  
20 January 2015

Electoral Division: All

**Summary:** This report gives an update on the development of the draft Emotional Wellbeing Strategy in Kent and its role in relation to the commissioning and development of emotional wellbeing and mental health services in Kent. Specifically, the report asks the Committee to endorse extensions to two key contracts in order that this strategy can be implemented effectively.

The work currently being undertaken to develop the Emotional Wellbeing Strategy and Delivery plan is a positive example of a partnership approach with service users and professionals from across the agencies working together to design and influence future commissioning plans.

Both the Children in Care element of the Children and Young People Mental Health Service contract and Emotional Wellbeing contract (Young Healthy Minds) are due to end at the same time in 2015; it is proposed that these are extended to allow this work to be concluded effectively, such that partners in Kent are able to implement a new and improved system of support for young people with emotional and mental health problems.

**Recommendation(s):** The Cabinet Member for Specialist Children's Services is asked to:

- 1) **NOTE** that the Clinical Commissioning Groups have already agreed to extend the contract for the mainstream Children and Young People Mental Health Service.
- 2) **AGREE** to extend the contracts for the Children in Care element of the Children and Young People Mental Health Service and for the Emotional Wellbeing Services for a year.
- 3) **DELEGATE** to the Corporate Director for Social Care, Health and Wellbeing, or other suitable officer, responsibility to implement this decision, including engaging

with Service Providers to update the specifications to reflect feedback from practitioners and young people.

## 1. Introduction

In July 2011, Kent County Council Cabinet Members and NHS Kent & Medway agreed to align funding in order to jointly commission new emotional wellbeing and mental health services for children and young people. This decision was made in response to significant evidence identifying the need to establish a more integrated system that would enable interventions to be delivered to children and young people in a targeted and timely fashion.

The Children's Health and Wellbeing Board has been overseeing the development of an Emotional Wellbeing Strategy. (See paper to Children's Social Care and Cabinet Committee on 3<sup>rd</sup> December 2014). The strategy has been developed by a multiagency task group including Education and Young People's services, schools, Public Health, GP's/Clinical Commissioning Groups, Safeguarding, district councils, Adult Services and Strategic Commissioning. There have been two summits to inform the strategy and wide public and professional consultation. Part 2 of the strategy will be a Delivery Plan. This is currently in development.

The Health and Wellbeing Board on 19th November 2014 was advised that the contract for the Children and Young People Mental Health service and the Emotional Wellbeing service come to an end at the same time in 2015. The Board was informed that the CCGs were in agreement in their intention to extend the contract for the mainstream Children and Young People Mental Health service for one year to allow time for the work on the strategy to be completed and the procurement of a new model. At this point Officers confirmed that Kent County Council would consider whether to do the same.

## 2. Financial Implications

The budget for the CIC service was agreed by the full County Council in the Social Care, Health and Wellbeing. The funding for the Emotional Wellbeing service is from the Public Health Grant.

Service	Provider	CCG Funding	KCC funding
Children and Young Peoples Mental Health (mainstream)	SPFT	£14m	0
Children and Young People Mental Health (Children in Care)	SPFT	0	£1m
Emotional Wellbeing	Young Healthy Minds	£302k	£882k

### 3. Member Involvement

At the request of the Cabinet Member for Specialist Children's Services, Officers have been briefing Members of the Children's Health and Social Care Cabinet Committee and Members of Health Overview and Scrutiny Committee, to gauge their views about a possible extension.

Extensions to the CIC element of the Children and Young People Mental Health and the Emotional Wellbeing contracts are a Key Decision. A copy of the Forward Executive Decision is attached.

### 4. Commissioning Options

The Emotional Wellbeing Strategy and Delivery Plan will inform future KCC and CCG commissioning intentions. It will be taken to the Children's Health and Wellbeing Board for consideration in February 2015. It is anticipated that to complete the work, undertake further consultation and develop a new specification will take until Spring/Summer 2015. After which point a procurement process would commence.

Whilst this work is taking place, a decision is needed whether or not to extend the KCC elements of the services in line with the extension of the mainstream contract.

#### 4.1 Emotional Wellbeing

The contract for the existing Emotional Wellbeing service is due to end 31.8.15. The contract has an option to extend for 12 months.

Options appraisal – whether or not to extend the emotional wellbeing contract

Options	Advantages	Disadvantages
Option 1 – Extend	Opportunity to redesign service in line with strategy. Current provider performing well.	
Option 2 – Not extend		Loss of stability. Missed opportunity to align services and embed the work from the strategy Limited amount to time to procure an effective alternative

#### 4.2 Mental Health services for Children in Care

The contract for the Children and Young People Mental Health services is also due to end 31.8.15. The contract has an option to extend for up to 24 months.

The CCGs have all agreed to extend the contract for the mainstream Children and Young People Mental Health service, and will proceed whichever decision the Council takes.

Options appraisal – whether or not to extend the CIC service contract.

Options	Advantages	Disadvantages
<b>Option 1 – Extend CIC contract in line with mainstream contract</b>	Opportunity to redesign service in line with strategy. Continuity as service improvements continue. Continued partnership working.	There have been concerns about performance of the current service. Despite improvement some of these concerns remain.
<b>Option 2 – Not extend</b>	Opportunity to seek a provider for a dedicated CIC service.	Loss of stability. Missed opportunity to align services and embed the work from the strategy Limited amount of time to procure an effective alternative Market is untested for providers who could provide this in isolation. There will be efficiency losses by not using the same provider for both services as children/staff can move between services as needed.

As well as informing future commissioning intentions the Delivery Plan for the Emotional Wellbeing Strategy, will identify opportunities for short term service improvements which could be achieved by the existing providers within the timeframe of the extension.

If an agreement to extend the contracts is made, Officers within the Strategic Commissioning team will engage operational colleagues in Specialist Children’s Services and Education & Young People’s Services to review and adjust the current specification to ensure they deliver the short term changes and benefits that have been identified by young people.

## 5. Conclusions

In order to complete the work on the Emotional Wellbeing Strategy, Delivery Plan and development of a new service model with service user and market engagement it is proposed that:

- The contract for the Emotional Wellbeing service provided by Young Healthy Minds is extended for a year and
- The contract for the Children in Care element of the mainstream mental health contract is extended in line with the extension of the mainstream service contract.

## 6. Cabinet Committee Input

6.1 The 20 January 2015 Children’s Social Care and Health Cabinet Committee considered the proposed decision and the recommendation report. Officers introduced the report and explained the rationale behind the decision.

- 6.2 The Committee voted on the recommendation set out in the report and the recommendation was carried 11 votes to 2.
- 6.3 The Committee resolved that the proposed decision to be taken by the Cabinet Member for Specialist Children's Services, to extend the Children in Care element of the mainstream Children and Young People Mental Health Service contract, and the Emotional Wellbeing Service contract, be endorsed, taking into account comments made by the Committee.

## **7. Recommendations:**

7.1 The Cabinet Member for Specialist Children's Services is asked to:

- 1) **NOTE** that the Clinical Commissioning Groups have already agreed to extend the contract for the mainstream Children and Young People Mental Health Service.
- 2) **AGREE** to extend the contracts for the Children in Care element of the Children and Young People Mental Health Service and for the Emotional Wellbeing Services for a year.
- 3) **DELEGATE** to the Corporate Director for Social Care, Health & Wellbeing, or other suitable officer, responsibility to implement this decision, including engaging with Service Providers to update the specifications to reflect feedback from practitioners and young people.

## **8. Background Documents**

Appendix A – Proposed Record of Decision

### **Contact details**

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